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ANALYSIS OF THE MANAGEMENT SYSTEM IN THE FIELD OF ENVIRONMENTAL PROTECTION OF RUSSIAN CHEMICAL COMPANIES

Abstract: Since 2007, many chemical industrial companies in the Russian Federation have been actively involved in the Responsible Care® international voluntary program. To implement this program, vast bodies of data on environmental impact assessments needs to be collected. This allows us to analyse the environment-oriented trends in economic and social activities, and to record the achievements and problems in this field. The collected large bodies of data are in many cases heterogeneous, since the report has been a voluntary initiative. To analyse the existing trends in business processes, authors applied the methodology for system analysis of large bodies of data and used their own heuristic approximation algorithm for the treatment of accumulated data. This algorithm gives us the unique possibility of evaluating the performance of both individual chemical companies in the framework of the Responsible Care® program and the Russian chemical industry as a whole.

Keywords: algorithm, environmental impact assessment, key indicators, the Responsible Care® program, chemical companies

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1. Introduction

It is found that chemical companies had some responsibility for the increasing environment pollution (Meshalkin et al., 2004) and greenhouse gases emissions including CO₂, NO_x, methane and fluoro hydrocarbons (Klemeš et al., 2016). The Responsible Care® voluntary international program (West, 2007) created in Canada in the 1980s (Simmons & Wynne, 1993) has been still widely used by chemical plants all over the world, at global (Lee et al., 2014)

and regional levels. The Responsible Care® program is positioned by many countries and organizations (APEC, 2011) as the main tool for self-regulation of environmental impact for chemical plants and as a voluntary tool for stimulating the continuous refinement of the main indicators in production processes, environment protection, health maintenance, assurance of safety and social responsibility (Bélanger et al., 2013). The program is aimed at the prevention of taking excessive normative regulatory measures by the state (Bélanger et al., 2009), and at the creation of a positive reputation in the community (Sandman, 2002). A study exists that shows that the probability of incidents decreases considerably in companies that are the

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program members (Finger & Gamper–Rabindran, 2011). Some scientists have some doubts in the efficiency of the Responsible Care® program as a tool for minimising the impact of chemical plants on the environment (Gamper-Rabindran & Finger, 2013). A position exists that the main goal of the program may lie not in minimisation of the impact on the environment but in the manipulation of public opinions and resistance against the introduction of ecological regulation that is more economically onerous for companies (Givel, 2007).

From its start the program is favoured a considerable decrease in the environmental impact (Moffet et al., 2004). Various key performance indicators (KPI) are used for quantitative assessment of the efficiency of implementation of the Responsible Care® program, including in the field of environment protection from harmful impacts of chemical plants (ICCA, 2015). To date, large bodies of data on these KPIs have been collected for the period from 2000 until 2015 during the implementation of the Responsible Care® program. It should be noted that the use of indicators for the estimation of environmental impact assessment (Meshalkin et al., 2009) and sustainable development indicators (UN, 2014) is usual practice in the analysis of the state of complex systems (Klemeš, 2015). Some indicators are used for global assessments, such as the ecological footprints family (Čuček et al., 2012), and a chemical footprint (Tarasova and Makarova, 2016). It is proved to be difficult to assess the efficiency of implementation of the program in the field of environmental protection based on the collected indicators. For example, based on a system analysis of collected data, including those on the total chemical oxygen consumption (hereinafter, COC), emissions of SO₂ and NO_x provided in the ICCA 2015 report, it was stated that it is impossible to compare these actual data quite objectively. The authors traced the trends and noted that the increase in the

number of reporting companies by more than 25% is accompanied by an increase in the emissions of nitrogen oxides (by no less than 25%) and a small COC increase.

The reliability of conclusions based on actual data decreases because of the gaps in the collected data. The gaps, i.e., empty arrays in these data, are due to the voluntariness of reporting by the plants, hence not all data for reporting periods were included in the aggregated industry report. Some one-time data were provided by various small- and medium-sized businesses that did not have a considerable effect on the aggregation of whole industry data. The companies that provided reports may have undergone renovation, opened new operations, been revamped, and/or enhanced their production capacities. This directly affects the reliability and amount of actual data presented in reports.

Since direct comparison of actual indicators may fail to give an unambiguous idea on the efficiency of implementation of the Responsible Care® program, we developed an original heuristic approximation algorithm for analyzing the key performance indicators of chemical companies-members of the Responsible Care® program in the field of environment protection obtained by interviewing chemical plants of the Russian Federation over a period of 10 y, which makes it possible to obtain refined estimates of the efficiency of the Responsible Care® program and perform a system analysis of various activities of the companies.

One of the tools for automatic monitoring of the abovementioned indicators and decision-making on minimizing of hazardous environmental impact of chemical plants, companies and supply chains of the chemical industry (Sarkissov et al., 2003), are automated systems of environmental controlling. The environmental controlling is a management business process that integrates the following processes: accounting, analysis, planning, standartization and control – into unified

system of accumulation, processing and compilation of information for making scientifically sound management decisions on minimization of hazardous impacts on the environment.

Controlling ensures the achievement of both short-term (operational controlling) and long-term (strategic controlling) goals stated basing on the indicators of environmental safety and resource efficiency of the chemical plant.

The main purpose of controlling is system-integrated informational, analytical, instrumental and methodological support for decision-making in order to ensure long-term activity and sustainable development of the chemical plant. The main tasks of controlling are (Meshalkin et al., 2011):

- identification of the actual state of the plant as a whole and its subdivisions on the basis of monitoring of performance indicators (BSC-System) and KPI (for plants using the Responsible Care® program to monitor their activity);
- comparison of the achieved performance of the plant with the specified or scheduled ones (calculation of deviations) and identification of reasons for deviations;
- forecasting and planning of indicators of actual state and activity in future;
- maintenance of sustainable development of the plant and prevention of crises basing on definition of weaknesses and bottlenecks in the plant's activity (SWOT analysis);
- formation of arrays of information for making of rational management decisions to improve economic state of the plant (re-engineering of business processes and their optimization), including adoption of management solutions to ensure

environmental safety of chemical and technological systems and optimization of activity of the plant according to different criteria (ecological, technological, economic).

2. Development of the heuristic approximation algorithm

The subject of analysis consists of large bodies of data concerning the indicators of environmental impact assessment of chemical companies in the Russian Federation collected during a 10-y period. It should be noted that the Responsible Care® program is rather flexible (Fransen & Conzelmann, 2015), which allows one to adapt the program taking into account national specifics (Moffet et al., 2004) and results in certain differences in the number of indicators collected in various regions and countries. The data analysed in this paper are annual indicators (separately by companies) of impact on environmental subsystems:

- atmospheric air (amount of emissions of sulphur dioxide, volatile organic compounds, carbon and nitrogen oxides, methane and fluoro hydrocarbons expressed in t);
- water (chemical oxygen consumption, amount of waste waters and hazardous compounds discharged into water systems, including phosphorus and nitrogen compounds, expressed in t);
- solid wastes to be disposed (amount of toxic (classes I-IV) and nontoxic wastes (class V) expressed in t);
- indicators of energy and resource consumption;
- expenses on environment protection measures;
- production total.

At the end of 2015, over 60 Russian companies, including the largest Russian chemical companies: JSC «MChC Eurochem» and PJSC «SIBUR Holding»

(that are in the top hundred of the world largest chemical companies), PJSC «PhosAgro», JSC «United Chemical Company URALCHEM», PJSC «Nizhnekamskneftekhim», LLC «United Chemical Company Shchekinoazot» and many other, signed agreements on entry into the Responsible Care® program and provided reports. In total, the companies that have provided reports manufacture about one-third of all chemical products of the Russian Federation, which allows us, with a certain error, to extrapolate the obtained

results to the entire chemical industry of the Russian Federation. The validity of this approach may be partially justified by the study (Lenox and Nash, 2003), according to which, the more significant a company's impact on the environment, the more it is inclined to join various ecological initiatives, such as the Responsible Care® program.

To perform the system analysis of estimates on the efficiency of environmental activities of chemical companies, authors used the original heuristic approximation algorithm. Its block diagram is presented in Figure 1.

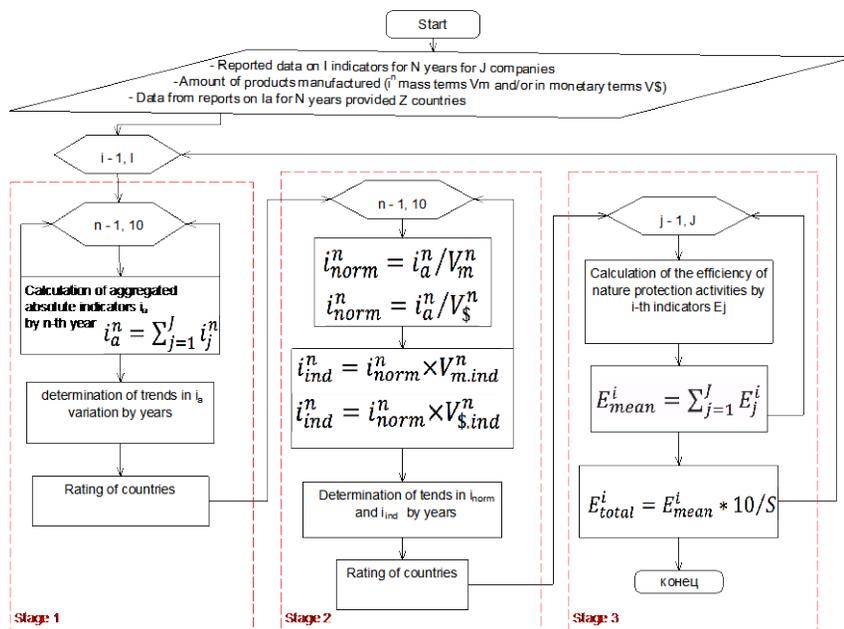


Figure 1. Block diagram of the heuristic approximation algorithm for assessment of the efficiency of environmental activities of chemical companies

The main stages and steps of the heuristic approximation algorithm are as follows:

Stage 1. To estimate the environmental impact assessment of *J* Russian chemical companies and foreign companies in absolute terms:

1.1 to calculate the aggregated absolute indicators i_a^n (where n is the reporting year) of the environmental impact assessment of J chemical companies that provided reports ($i_a^n = \sum_{j=1}^J i_j^n$);

1.2 to determine the trends of i_a variation by years, using the linear approximation procedure and the least squares method;

1.3 to rank the countries by year n and by each indicator i_a^n by comparison of similar aggregated absolute indicators.

Stage 2. To estimate the environmental impact assessment of J Russian chemical companies and foreign companies in relatively specific terms (per volume of manufactured products in terms of monetary values and/or masses).

2.1 to calculate normalized or specific (per volume of manufactured products; in mass terms V_m^n and/or in monetary terms V_s^n) aggregated indicators i_{norm}^n (where n is the reporting year) environmental impact assessment of J chemical companies-members of the Responsible Care® program that provided the reports

$$i_{norm}^n = i_a^n / V_m^n \text{ and/or } i_{norm}^n = i_a^n / V_s^n$$

2.2 to extrapolate the normalised aggregated indicators of the chemical industry of the Russian Federation in general i_{ind}^n

$$i_{ind}^n = i_{norm}^n \times V_{m,ind}^n \text{ and/or } i_{ind}^n = i_{norm}^n \times V_{s,ind}^n$$

2.3 to determine the trends of i_{norm} and i_{ind} by single years using linear approximation procedures and the least squares method;

2.4 to compose the ratings of countries by separate year n and by each indicator $i_{industry}^n$ by comparison of similar aggregated absolute indicators.

Stage 3. To estimate the efficiency of environmental activities of chemical companies-members of the Responsible Care® program.

3.1 to calculate the efficiency of

environmental activities by the i -th indicator E_j^i as the slope of the trend line of the indicator being estimated drawn on a set of complex plots for a particular company, for all J chemical companies that provided reports for more than 4 y;

3.2 to calculate the performance indicator for the branch of industry as a whole for the i -th parameter E_{mean}^i ($E_{mean}^i = \sum_{j=1}^J E_j^i$);

3.3 to calculate the efficiency of environmental activity of chemical companies for 10 y E_{total}^i ($E_{total}^i = E_{mean}^i * 10/S$, where S is

expenses of the chemical companies on environmental protection (alternatively, one can use S_{atm} , i.e., expenses of chemical companies on atmospheric air protection).

It is proposed to approximate the results of performance calculation for 11 Russian chemical companies that provided reports in various periods by the indicator represented by the slope of the linear approximation trend line drawn on the set of complex plots as demonstrated in Figure 2.

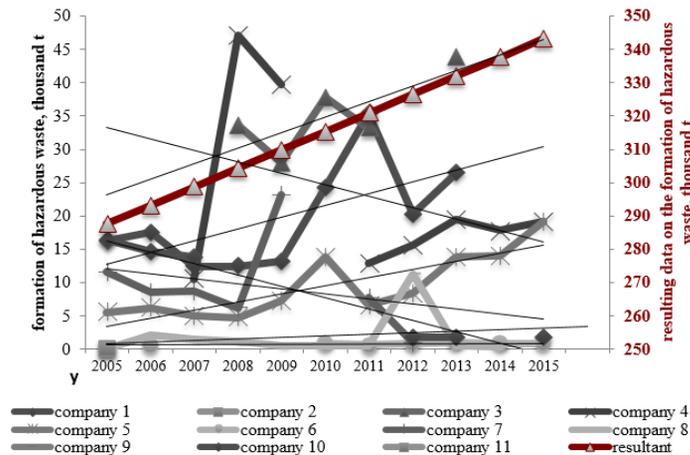


Figure 2. Calculation of the efficiency of implementation of the Responsible Care® program by the «disposal of toxic wastes» indicator

*The plots correspond to the disposal of hazardous wastes by separate chemical companies-members of the Responsible Care® program. Thin straight lines indicate the linear approximations determined for each company while

the dashed straight line indicates the resulting approximation for the industry as a whole

3. System analysis of the results obtained in calculations

- the amount of non-hazardous wastes (hazard class 5) deposited by the companies.

System analysis of soil contamination estimates. Soil contamination was estimated by the following indicators:

- the amount of hazardous wastes (hazard class 1-4) deposited by the companies;

The results of calculated efficiency estimates of the deposited amounts of hazardous wastes by the chemical companies are shown in Figure 3.

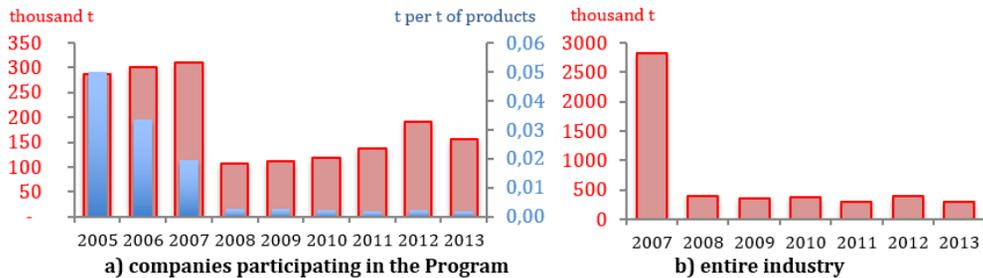


Figure 3. Dynamics of hazardous waste disposal by years: a) for companies-members of the Responsible Care® program, the diagram is given for absolute indicators and for relative ones (per t of the product); b) for the entire industry

The system analysis identified an insignificant increase in the amounts of hazardous wastes disposed of by Russian chemical companies in the period from 2005 to 2007 and from 2008 to 2012 (Figure 3a). However, the specific amount of hazardous wastes per t of the products decreases continuously (Figure 3a), while recalculation

of the indicator for the chemical industry as a whole (Figure 3b) does not show considerable changes in the estimates of chemical waste disposal.

The results of estimations on the efficiency of chemical companies in the disposal of non-hazardous wastes are shown in Figure 4.

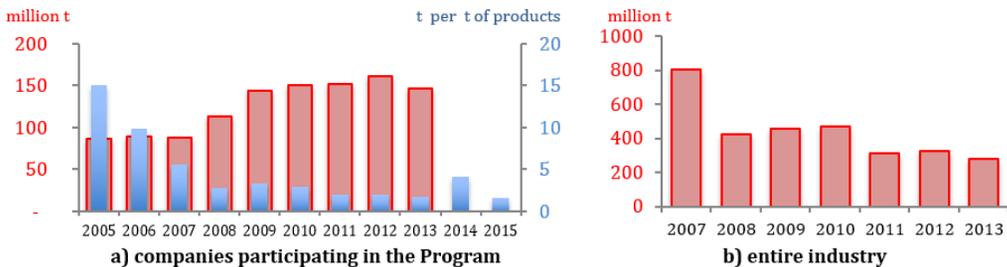


Figure 4. Dynamics of non-hazardous waste (hazard class V) disposal by years: a) for companies-members of the Responsible Care® program, the diagram is given for absolute indicators and for relative ones (per t of the product); b) for the entire industry

One can clearly see in the diagrams presented in Figure 4 that, though the

absolute amount of non-hazardous wastes disposed of by companies increases, the

specific disposal per t of the products decreased tenfold during the ten years of the program implementation, from 15 t/t to 1.65 t/t (Figure 4a). Extrapolation to the entire Russian chemical industry also shows decrease in the formation of non-hazardous wastes from 803 mln tpy in 2007 to 275 mln tpy in 2013 (Figure 4b).

We believe that it is inexpedient and non-informative to rate countries by this indicator, since, in accordance with the reporting terms, the countries used

considerably differing national procedures to classify wastes by the degree of hazard.

The atmosphere pollution was estimated by a number of emissions of sulphur dioxide (SO₂), nitrogen oxides (NO_x), volatile organic compounds (VOC), and carbon monoxide (CO). The results of the system analysis of estimates of atmospheric emissions of the main pollutants calculated using the heuristic approximation algorithm are presented in Figure 5.

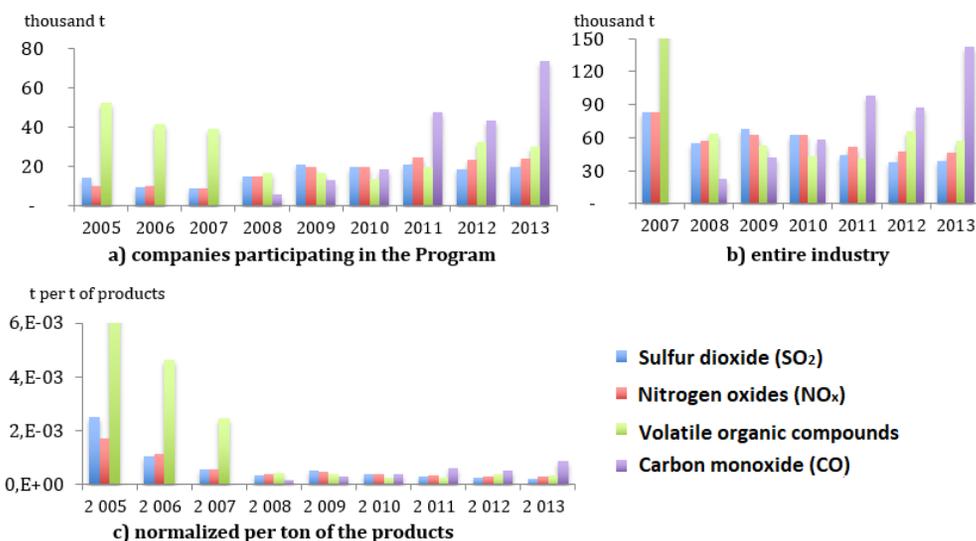


Figure 5. Dynamics of changes in the emissions of the main atmospheric pollutants, viz., sulphur dioxide, nitrogen oxides, volatile organic compounds and carbon monoxide. a) The main indicators for companies-members of the Responsible Care® program; b) data normalised per t of the products; c) dynamics of variation in emissions for the entire chemical industry

Atmospheric emissions of sulphur dioxide and nitrogen oxides from Russian chemical companies-members of the Responsible Care® program increase in absolute numbers (Figure 5a) but decrease when recalculated to the produced amounts (Figure 5c). The absolute emissions of VOC decreased in 2008-2010 and then started to grow considerably (Figure 5a), but the specific VOC emissions per t of the products remained nearly constant since 2008 (Figure.

5c). Both the absolute and relative emissions of carbon monoxide increase abruptly (Figures 5a and 5c). In particular, this is due to the ever-increasing number of chemical companies that begin to monitor this parameter. Within the entire industry (Figure 5b), it can be concluded that emissions of SO₂, NO_x and VOC remained nearly unchanged after 2008 (for sulphur and nitrogen dioxides, a minor decrease can be observed on comparison of the data for 2007

and 2013). The emissions of CO increased considerably. The Russian Chemists union that represents the chemical companies-members of the Responsible Care® program occupies positions 6-12 among the other associations that provide reports on SO₂ emissions and positions 4-8 on NO₂ emissions. In terms of VOC emissions, Russian companies are in most cases one of the three leaders, along with companies from France and Australia. The contribution of these three countries in greatest environmental pollution of VOC emissions.

The impact of chemical companies on climate change was estimated on the basis of emissions of greenhouse gases, including carbon dioxide, nitrogen oxide, hydrofluorocarbons, and methane. To make an overall estimate of the contribution of emissions of chemical companies to the greenhouse effect, the values were converted to CO₂ amounts. The conversion coefficients were taken from (Climate Change, 1995) for the average effect over 100 t/t. The calculation results obtained for the emissions of greenhouse gases converted to CO₂ amounts are presented in Figure 6.

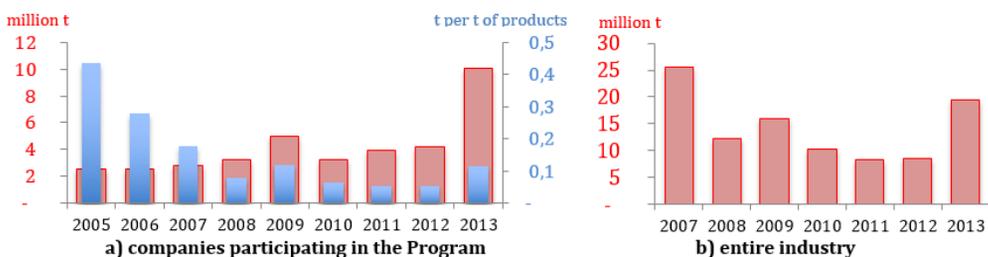


Figure 6. Dynamics of emissions of greenhouse gases converted to CO₂ amounts: a) for companies-members of the Responsible Care® program, the diagram is given for absolute indicators and for relative ones (t/t of product); b) for the entire industry

The diagrams in Figure 6 demonstrate the dynamics of changes in emissions for the fast growing industry that is to a large extent analogous to the dynamics of wastes disposal, where the absolute amount of wastes increases but the amount per ton of the products decreases.

The estimation of the impact on water systems was performed using indicators such as COD, discharge of nitrogen-containing and phosphorus-containing chemical compounds, total amounts of discharged hazardous chemical compounds, amounts of consumed and discharged water. Estimation of the environmental impact assessment of chemical companies using the selected criteria expressed in absolute amounts does not reveal any clear dynamics (see Table 1). However, for all the

indicators, a clear decrease in their specific values per ton or cost of the manufactured products is observed. A decrease in the environmental impact assessment of the entire chemical industry in terms of the selected indicators expressed in absolute amounts is clearly observed.

Estimation of energy consumption. Estimation of energy consumption by Russian companies has shown that this parameter has increased both in absolute and relative amounts from 2005 to 2013, but for the chemical industry as a whole, this figure decreases.

The results of system analysis of estimates on the environmental impact assessment of chemical companies obtained in this study are presented in Table 1.

Table 1. Results of the system analysis of the estimates on the environmental impact assessment of chemical companies-members of the Responsible Care® program

| Indicator name | Analysis of changes in the indicator | | | |
|--|--|---|---|---|
| | Absolute value | Per t of manufactured products | Per RBL of revenues obtained | In the entire industry |
| Impact on soil | | | | |
| Burial of toxic waste | Increased from 2005 to 2007 and from 2008 to 2013 | Decrease | Decrease | Remains almost unchanged since 2008 |
| Burial of non-toxic waste | Increase | Decrease | Decrease | A decrease on comparison of 2007 and 2013 data |
| Impact on atmospheric air | | | | |
| SO ₂ emissions | Increase | Decrease | Decrease | An insignificant decrease on comparison of 2007 and 2013 data |
| NO _x emissions | Increase | Decrease | Decrease | |
| Volatile organic compounds | A decrease from 2005 to 2008 and an increase from 2010 to 2013 | A decrease from 2005 to 2008; no significant changes afterwards | A decrease from 2005 to 2010; no significant changes afterwards | No clear dynamics observed |
| Carbon dioxide | Increase | Increase | Increase | Increase |
| Greenhouse gases amounts converted to carbon dioxide amounts | Increase | Decrease | Decrease | No clear dynamics observed |
| Impact on water systems | | | | |
| COD | No clear dynamics observed | Decrease | Decrease | A clear decreasing dynamics |
| Phosphorus-containing compounds | No clear dynamics observed | Decrease | Decrease | Decrease |
| Nitrogen-containing compounds | An increase from 2005 to 2010 and a decrease from 2011 to 2014 | Decrease | Decrease | Decrease |
| Amount of hazardous compounds disposed of with effluent waters | No clear dynamics observed | Decrease | Decrease | A decrease until 2013 |

Table 2. Results of the system analysis of the estimates on the environmental impact assessment of chemical companies-members of the Responsible Care® program (continued)

| Indicator name | Analysis of changes in the indicator | | | |
|--------------------------------|---|--------------------------------|------------------------------|------------------------|
| | Absolute value | Per t of manufactured products | Per RBL of revenues obtained | In the entire industry |
| Impact on water systems | | | | |
| Amount of effluent waters | An increase from 2005 to 2010; no clear dynamics is observed afterwards | Decrease | Decrease | Decrease |
| Total water consumption | Increase | Decrease | Decrease | Decrease |
| Power consumption | | | | |
| Total power consumption | An increase from 2005 to 2013 | An increase from 2005 to 2013 | No clear dynamics observed | Decrease |

At stage 3 of the proposed heuristic approximation algorithm, we estimated the efficiency of chemical companies' activities based on the generalised individual achievements concerning the reduction of

effluents, discharges and disposed wastes. The resulting efficiency estimates were aggregated and compared to the data on expenses on environmental protection (see Table 2).

Table 3. Results of the system analysis of the efficiency of nature protection activities of Russian chemical companies-members of the Responsible Care® program

| Indicator name | Change in indicators | The decrease in environmental impact assessment in a 10-y period, kg/RUB | |
|--|----------------------|--|--|
| | | per RUB of environment protection expenditures | per RUB of atmospheric air protection expenditures |
| Impact on soil | | | |
| Burial of toxic waste | Increase | None | N/A |
| Burial of non-toxic waste | Increase | None | N/A |
| Impact on atmospheric air | | | |
| SO ₂ emissions | Increase | none | N/A |
| NO _x emissions | Decrease | 1.6*10 ⁻³ | 1.1*10 ⁻² |
| Volatile organic compounds | Decrease | 4.5 | 30.4 |
| Carbon monoxide | Increase | None | None |
| Greenhouse gases | Increase | None | None |
| Impact on water systems | | | |
| COD | Decrease | 3.8*10 ⁻³ | N/A |
| Phosphorus-containing compounds | Increase | None | N/A |
| Nitrogen-containing compounds | Decrease | 2.8*10 ⁻² | N/A |
| Amount of hazardous compounds disposed of with effluent waters | Decrease | 8.66 | N/A |
| Amount of effluent waters | Increase | None | N/A |

The first column of Table 2 provides results of calculation of estimates of changes in effluents, discharges and disposed wastes obtained by processing the annual reports from PJSC «Nizhnekamskneftekhim», JSC «Russian paints», LLC «United Chemical Company Shchekinoazot» and JSC «MChC Eurochem» for 9-11 years; CJSC «BASF» and PJSC «Khimprom» (Novocheboksarsk) for 6-8 years, OJSC ChC «Pigment», PJSC «SIBUR Holding», JSC «Polyef» and JSC «Caustic» (Volgograd) for 4-5 years; JSC «United Chemical Company URALCHEM», OJSC «Gazprom neftekhim Salavat», JSC «Sayanskkhimplast», OJSC «Stavrolen» and PJSC «PhosAgro» for three years. Together, these companies manufacture about 30% of chemical products in Russia, so the data obtained allow us to make predictive conclusions for the entire industry. The results obtained in the estimations of the efficiency of single companies (see Table 2) match the results obtained in stages 1 and 2 of the heuristic approximation algorithm, in estimation of aggregated indicators (see Table 1), from indicators of the dynamical of waste disposal, emissions of SO₂, VOC, CO and greenhouse gases. However, the results obtained for nitrogen oxides showed positive rather than negative dynamics, unlike the aggregated absolute indicators. In the estimation of indicators of the hydrosphere

impact, the results only differ for phosphorus compounds: estimates on single companies give an increase in emissions (see Table 2), whereas the aggregated indicators show their decrease (see Table 1).

The last two columns (see Table 2) give calculations of the specific efficiency of activities (where a decrease was observed) in [kg/RUB of expenditures].

4. Automated systems of reporting and making decisions on minimization of environmental impact of the chemical industry

Environmental controlling informational systems (IS-EC) which is proposed for use by the companies solve such tasks such as monitoring, control, forecasting, optimization, management for purposes of hazardous industries and plants of supply chain of the chemical complex operated by automated control systems of technological processes (ACS-TP) and systems of industrial environmental monitoring. Each of the automated information systems collects a variety of information on technological and environmental parameters of the production process, basing on its goals and objectives (see Table 3).

Table 4. Comparison of tasks solved by ACS-TP and AS-EM

| Task | ACS-TP | AS-EM |
|------------------------------------|--|-------------------------------------|
| Monitoring of | Technological parameters | Environmental parameters |
| Comparison of the parameters | To specified technological parameters | To MAC values |
| Operation | Chemical and technological processes | Environmental safety |
| Forecasting of | Production quality | Environmental impact |
| Prevention of emergency situations | Technological parameters beyond the specified ones | Excessive concentrations (over MAC) |
| Optimization | By technological criteria | By environmental criteria |

The following common tasks of the automated system of technological process control (ASC-TP) and the automated system of environmental monitoring (AS-EM) were

identified basing on the results of system analysis:

- collection, accumulation, storage and processing of large arrays of

technological and environmental information;

- information exchange with other logistics management systems;
- generation of array of input data for making science-based management decisions on optimization of industrial business processes.

The authors propose to create a centralized data storage as a single information resource (Figure 7), using large arrays of information from ASC-TP and AS-EM for environmental controlling tasks solution. The advantages of single information resource of ASC-TP and AS-EM as well as IS-EC are:

- information exchange with other information systems of logistics management of the company;

- availability of information on technological parameters (input concentrations, yield of final products and wastes; volume of production, etc.) when constructing of mathematical models to predict environmental parameters (concentration of pollutants; discharges and emissions, etc.);
- using of information on environmental parameters (concentration of pollutants; discharges and emissions, etc.) for optimization of technological processes according to environmental criteria;
- obtaining of initial data for making decisions on optimization of technological processes according to economic criteria.

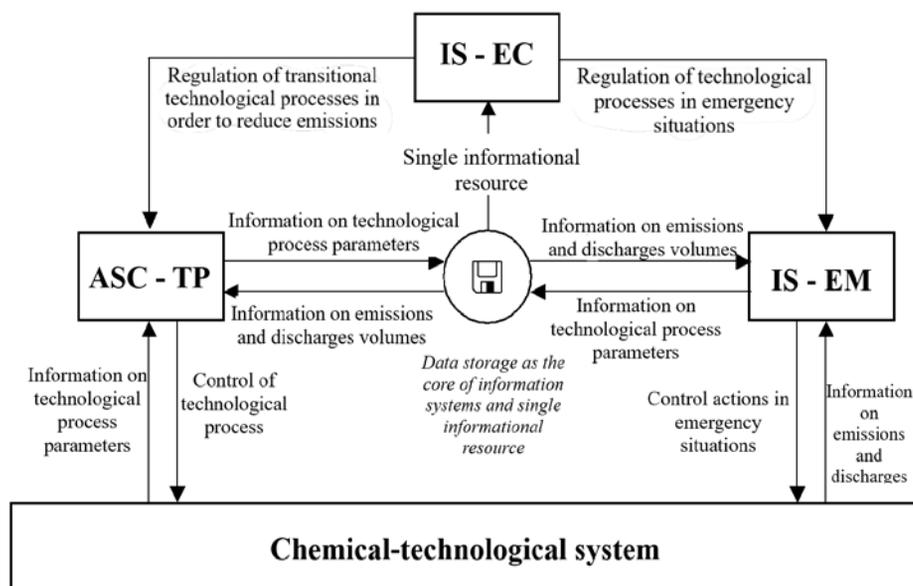


Figure 7. Functional and conceptual scheme of the data storage as the core of information systems of complex management of the company and supply chains of petrochemical industry

The methodology for development of complex of information models of large datasets used at all stages of data storage design: verbal, information-logical, relational and multidimensional data model is proposed.

Building of the mentioned complex of information models starts with a verbal model of the subject area (SA). The main source of information for IS-EM is the pollution control station (PCS) with control-measuring devices; equipment for

processing, storage and transmission of information, as well as control and life support systems. PCS can be located in stationary building (local PCS), as stand-alone facility (remote PCS) or as transportable version placed on any vehicle (mobile PCS).

Verbal SA model can be developed in any

form – in the form of unstructured text, a set of separate statements, tabular or graphical form. Verbal model of PCS functioning processes, being the main source of environmental data, arriving at the storage data of IS-EM and IS-EC, is developed (Table 4).

Table 5. Verbal model of pollution control process on PCS

| No | Action |
|-----|---|
| 1. | The control unit commands sensors to carry out measurement of the controlled parameters of pollution. |
| 2. | Sensors and gas analyzers produce electrical signals that correspond to value of the controlled parameters. |
| 3. | AD converter of the data processing unit converts incoming analogous electrical signals into digital values of the controlled parameters. |
| 4. | Actual values of the controlled parameters are placed into the local database. |
| 5. | The control unit commands the data processing unit to calculate the average values. |
| 6. | The data processing unit takes out the values for the last period from the local database. |
| 7. | The data processing unit averages out the collected values of pollution parameters and places them into the local database. |
| 8. | The control unit commands the data transfer unit to pass the results of the measurements to the central control station. |
| 9. | The data transfer unit takes out the average values of the controlled parameters from the local database. |
| 10. | The data transfer unit passes the average values to the central control station. |

The next step is formalization of the verbal model. It is made in a form of functional model PCS developed in accordance with the IDEF0 methodology. Context diagram of

the functional logical-information model is realized as simulated system as «black box» (Figure 8).

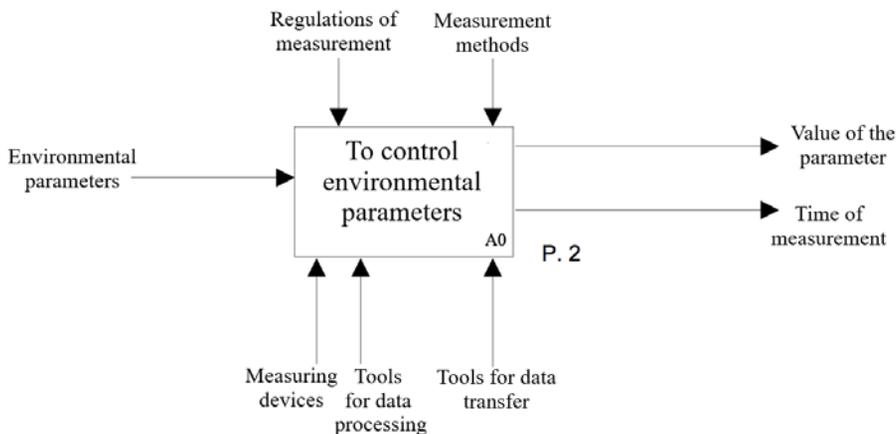


Figure 8. Initial consolidated context diagram A-0 of functional logical and informational model of PCS

Detailed decomposition of the initial consolidated context diagram allows to develop the logical and information model of PCS business processes with the required

level of detail. Figure 9 shows the decomposition of the first level of block A-0 context diagram.

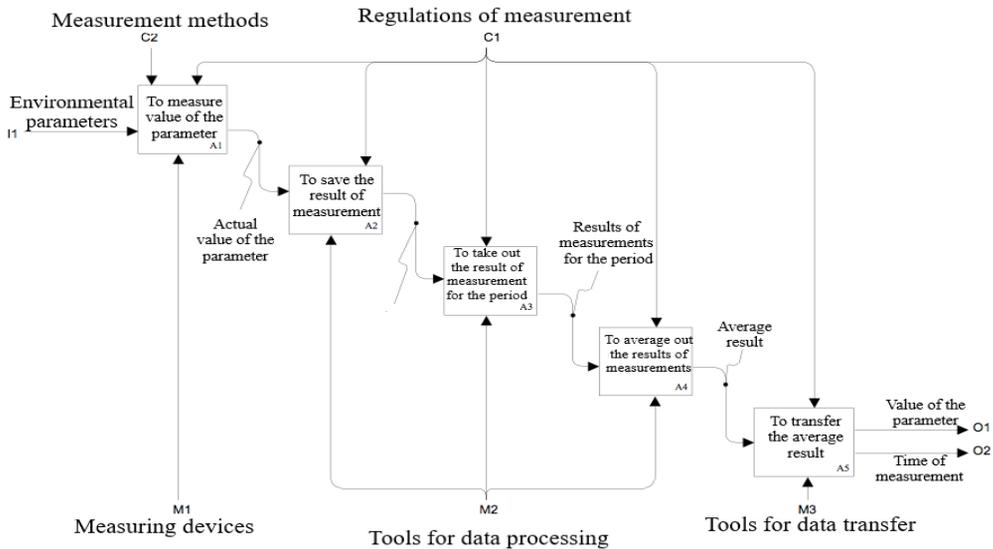


Figure 9. Decomposition of the first level of A-0 functional logical and informational model of PCS business processes

The next step of the system analysis of business processes provides the transition from modeling of functions to simulation of large datasets flows. The model of datasets flows, in addition to external to the system

entity objects displays the names of functions (phenomena, objects, processes), and abstract objects-storage (documents, databases, etc.). Data flow diagram DFD is shown in Figure 10.

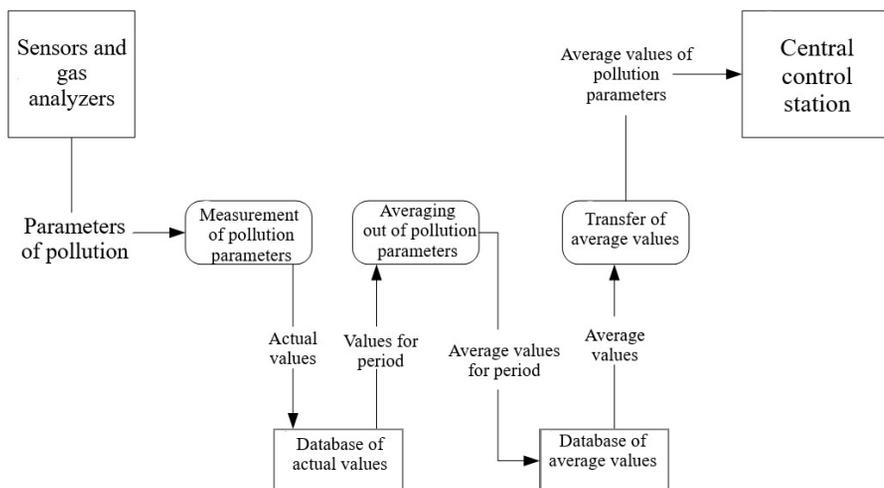


Figure 10. Data flow diagram for PCS business processes

Basic entities (categories of similar objects) are «pollutant», «source of emissions», «control station» and «measuring equipment». In most cases, links between these entities are characterized as M:N («many-to-many») interactions. Next, the attributes to entities are set, and the overall model is normalized to eliminate data

redundancy and functional dependencies between entities.

During the conceptual description of objects traditionally used model «Entity-Relationship» (Figure 11) in the form of ER-diagrams.

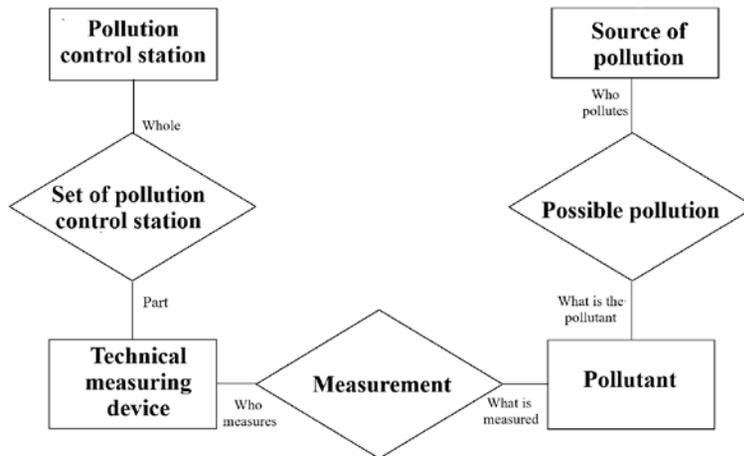


Figure 11. Fragment of data structure in model «Entity-Relationship» («ER-diagram»)

At the final stage of conceptual logical and informational design of data storage (Figure 12) the obtained model (in form of ER-diagram) is converted to relational data model. Then, basing on it one can build a multidimensional data model to enable data analysis using OLAP-technologies. The

main dimensions of the multidimensional data model are time, production facilities, pollutants, sources of pollution and pollution control stations. Table representing the results of measurements of pollutants' concentrations are fact table.

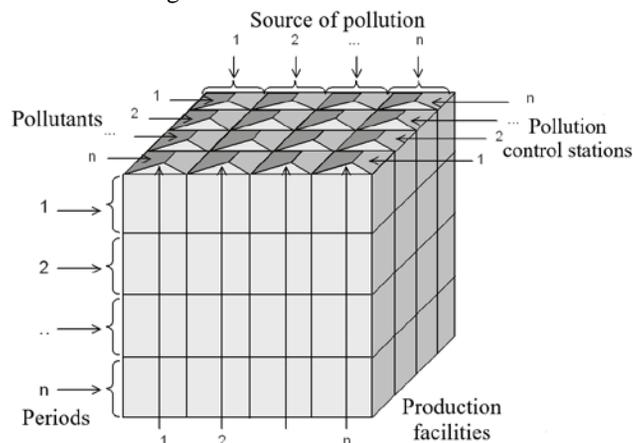


Figure 12. Generalized structure of five-dimensional multidimensional data model in the form of a hypercube

JSC Nizhnekamskneftekhim the chemical company and leader in the implementation of the Responsible Care® program, was selected as an object of the study – object of environmental controlling. The following parameters were studied – climatic conditions in the controlled area, main directions of economic activity and related sources of pollution.

JSC Nizhnekamskneftekhim produces wide range of petrochemical products including monomers for synthetic rubbers, plastics,

polystyrene, synthetic resins, solvents, surfactants, gaseous and liquid fuels, raw materials and other technical products.

There is a significant amount of pollutants both in main and auxiliary production lines. Major air pollutants are saturated and unsaturated hydrocarbons, benzene, isopropyl, ammonia, acetone, phenol, methanol, methylene chloride, isoprene, amylene and number of other substances (Table 5).

Table 6. List of pollutants of the enterprise (fragment)

| Name of substance | Limiting value | Limiting value, mg/m ³ | Hazard class | Total emission | |
|------------------------------|---------------------|-----------------------------------|--------------|----------------|----------|
| | | | | g/s | ton/year |
| Aluminum oxide | MAC (average daily) | 0.01 | 2 | 42.31 | 628,5 |
| Tungsten oxide | MAC (average daily) | 0.15 | 3 | 0.0002 | 0,00002 |
| Titanium dioxide | ASLI | 0.5 | no | 0.2 | 0,006 |
| Iron oxide | MAC (average daily) | 0.04 | 3 | 11.18 | 31.4 |
| Potassium carbonate | MAC (one-time) | 0.1 | 4 | 0.002 | 0,025 |
| Potassium oxide (Quick lime) | ASLI | 0.3 | no | 0.0013 | 0,007 |
| Magnesium oxide | MAC (one-time) | 0.4 | 3 | 0.0001 | 0.000008 |
| Manganese and its compounds | MAC (one-time) | 0.01 | 2 | 0.11 | 0,2 |
| Copper oxide | MAC (average daily) | 0.002 | 2 | 0.00003 | 0.0003 |
| Sodium hydroxide | ASLI | 0.01 | no | 0.4 | 4.7 |
| Sodium carbonate | MAC (average daily) | 0,15 | 3 | 0.019 | 0.46 |
| Sodium sulfate | MAC (average daily) | 0.3 | 3 | 0.00025 | 0.000004 |

The regulations of IS-EM and its functioning in the framework of IS-EC was developed in order to ensure timely completion of data storage with reliable and actual environmental information. The IS-EM regulation defines the objects of control, location of control stations, parameters of control and frequency of control for purposes of environmental monitoring at JSC Nizhnekamskneftekhim and the city of Nizhnekamsk.

Information on technological parameters of chemical-technological processes, emissions and wastewaters is passed to automated system of environmental monitoring. The results of measurements of pollutants' concentrations at stationary and mobile monitoring stations are placed into data storage of IS-EM and IS-EC and displayed in the software window at the control center.

5. Conclusions

As a result of the system analysis performed using the heuristic approximation algorithm that we developed, the following conclusions on the efficiency of activities of Russian chemical companies in the field of environment protection can be made:

- 1) Basing on various environmental impact assessment indicators it is noted that the impact on environmental subsystems decreases. It should be noted that carbon dioxide emissions make an exception.
- 2) The waste management system should be distinguished as the top priority issue that requires close attention both from chemical companies and the government. The leading position of Russia in the amount of buried non-toxic wastes can be explained by the specifics of the Russian economics, but the waste management system needs to be developed in order to improve the position of our country in the world rating.
- 3) The increase in atmospheric air pollution by emissions of nitrogen, carbon and sulphur oxides is caused by the quickly increasing rates of production of chemical compounds. Despite this, system analysis has shown positive trends of the industry in decreasing the discharged amounts of chemical compounds that are most toxic for the organism. To a marked extent, this trend is favoured by the considerable increase in expenditures for environmental protection.
- 4) Decrease in the adverse effects of chemical companies on water systems is primarily caused by the decrease in the amount of discharged waste water and implementation of closed water cycles. The system analysis that we performed allowed us to determine the types of activities for reduction of the total water consumption on a scientific basis. This reduction plays a critical role under the existing conditions of depletion of fresh water resources on the Earth and can lead to decrease of the amounts of phosphorus and nitrogen discharges.
- 5) The identified reduction of the total energy consumption by chemical companies due to the use of energy-saving solutions as a result of systematic implementation of the Russian national energy-saving program can be considered as the best result of the Russian chemical industry that can be used to share Russia's experience with other countries participating in the Responsible Care® program.
- 6) In future, the developed heuristic approximation algorithm may be adapted for the system analysis of a large array of data on health protection and industrial safety provided by companies-members of the Responsible Care® program in their reports.

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